



Are you a government official in the Middle East and Northern Africa (MENA) region? If so, please register for a professional development training course on

Public Financial Management (PFM)

Who is the course for?

We invite government officials who are ambitious and like to learn more about professionalising their public services in Public Financial Management to register for this training course. This is a unique opportunity to share your knowledge and skills with other participants and be inspired by colleagues abroad.

This training course is for government officials in the target countries of Algeria, Egypt, Iraq, Jordan, Lebanon, Libya, Mauritania, Morocco, Palestinian Territories and Tunisia.



To register, you must have between 5 to 10 years of relevant work experience in Public Financial Management. Since this is a once in a lifetime experience, you can only participate in a Shiraka training once, and only if you have not previously participated in another Shiraka training programme.

Since we value diversity among our participants, we encourage women to take part.

This training programme is part of the 'Shiraka' training programme, an initiative of the Ministry of Foreign Affairs. Shiraka aims to strengthen and improve bilateral relations between the Netherlands and the MENA region in the public sector and offers an opportunity to improve public services through reciprocal inspiration. For more information on the Shiraka Training Programme please watch this [video](#).

Training course goals

The Ministry of Finance of the Netherlands is organising the PFM professional development course with the following goals:

- gain comprehensive insight into the budget cycle of the Netherlands: from budget preparation to accountability;
- learn about decentralized budget responsibility and the importance of independent institutions;
- discuss with the Inspectorate of the Budget on best practices in monitoring, controlling and evaluating public expenditures;
- share your knowledge and skills in your home country;
- develop a valuable network of peers in your region, country and in the Netherlands;
- strengthen your connections with the Netherlands and the Dutch government; especially between Dutch government service and their counterparts in the target countries.

Training course topics

The two-week training course is divided into two distinctive elements. It will focus in the first week on the PFM system in the Netherlands and the budget cycle. In the second week of the training, attention will shift to PFM systems of the countries of the participants themselves and a number of case studies will be discussed. The following topics will be covered:

- the Dutch PFM system is internationally acknowledged for its transparency and high level of decentralization. Strong independent institutions safeguard the system's transparency and independence;
- the Dutch financial system within the central government is to a large extent decentralized, i.e. line ministers are responsible for their own budget chapter and defend their budgets in parliament;
- implementation and evaluation is largely mandated or delegated to agencies. The focus of the course is on the central government, as local government is a separate and largely autonomous tier of government. Moreover, the Netherlands has years of experience with programme based budgeting, which will also be an element of the course;
- in the second week of the training, attention will shift to the PFM systems of the countries of the participants themselves and a number of case studies will be discussed.

Training course details

- Since all the sessions are in English, we recommend an intermediate level of English.
- Live interpretation during meetings and sessions into Arabic is available.
- We can offer the training course to 25 people. We will allocate these places to the participating countries based on the quality of the applications.
- The entire training course will last for 2 weeks (10 working days). We expect you to attend all sessions.
- Study visits and social activities are part of the training course.
- You will receive a certificate of participation upon completing the course.

Training course itinerary

The training course will be in two parts, and held at two locations:

	Dates	City	Country
Part I	18-22 Sept. 2023	The Hague	The Netherlands
Part II	20-24 Nov. 2023	To be determined	To be determined

If international health and travel restrictions make it impossible to hold a training session in the Netherlands, an alternative will be offered.

For all participants



- You must organise and pay for your journey to the airport in your home country.
- You are responsible for organising your visa and PCR tests in your home country.
- You must follow the COVID-19 travel precautions and the regulations of the Dutch Government during your journey to and your stay in the Netherlands. For more information in English, see [Coronavirus COVID-19 | Government.nl](#).

Costs for participants from countries on the [OECD-DAC list](#)



- The Dutch government will cover all relevant costs. This includes international travel, accommodation, meals during training days, visa and insurance, PCR tests and tuition fees.
- If you travel from an international airport outside your home country, you will need to cover local travel costs yourself. You will receive compensation for the international leg of your journey.

Costs for participants from countries **not** on the [OECD-DAC list](#)



- You must organise and pay for your own international travel and visa.
- The Dutch government will cover the cost of accommodation, insurance, PCR tests and tuition fees.

No-show or cancellation costs



- If you cannot attend or cancel your participation within 4 weeks prior to the training course, the organisation has the right to claim all the associated costs from your employer.

How to apply

- Applications should be made online before 1 Augustus 2023.
- Visit our [Shiraka training courses overview](#) and select the course of your choice by clicking on 'apply'.
- [Log in](#) or create an account using the '[register](#)' button.

More information

shiraka@rvo.nl (for questions concerning your application and the database)

Ms. Shafien Golamun (for questions concerning the course)

Programme Leader PFM | Email: s.golamun@minfin.nl

The Shiraka Training Programme is an initiative of the Ministry of Foreign Affairs of the Kingdom of the Netherlands. The Department for International Entrepreneurship of the Netherlands Enterprise Agency implements the Shiraka Training Programme. The Public Financial Management professional development course will be organised by Ministry of Finance – National Academy for Finance and Economics.

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